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des peuples
et des nations*

FINAL REPORT

Project for Enhancing the Capacity of the Haitian National Police

December 2025
Port-au-Prince, Haiti

Table of Contents

List of acronyms	3
Project description.....	4
Executive summary.....	5
I. PROJECT BACKGROUND AND JUSTIFICATION	6
II. PROJECT ACHIEVEMENTS.....	6
III. COMMUNICATION	7
IV. FINANCIAL SITUATION.....	8
V. CHALLENGES AND LESSONS LEARNED.....	8
VI. RESULTS FRAMEWORK.....	9
VII. RISK MONITORING AND MITIGATION MEASURES	10
VIII. CONCLUSION	11
IX. ANNEX.....	11

List of acronyms

DGPNH	General Directorate of the Haitian National Police <i>French : Direction Générale de la Police Nationale d'Haïti</i>
ENP	National Police College <i>French : Ecole Nationale de Police</i>
HRDDP	Human Rights Due Diligence Policy
PNH	Haitian National Police <i>French : Police Nationale d'Haïti</i>
UNDP	United Nations Development Program <i>French : Programme des Nations unies pour le développement</i>

Project description

Project title	Project for Enhancing the Capacity of the Haitian National Police
Duration	March 2024 – December 2025
Financial Partner	Government of Japan
Country	Haiti
ID du programme	00142721
Implementation partner	UNDP
Project budget	2,008,703.51 USD
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Executive summary

This report summarizes the main results achieved under the project entitled «Project for Enhancing the Capacity of the Haitian National Police». The project is funded by the Government of Japan (December 12, 2023) in the amount of USD 2,008,703.51. It aims to strengthen the operational capacities of the Haitian National Police (HNP) and reinforce ongoing activities supported by the Joint Support Program for the Haitian National Police. By increasing the number of available vehicles, the project will enhance the HNP's mobility and expand its territorial coverage.

The initiative pursues a dual objective: strengthening the HNP's operational presence across the national territory especially in the metropolitan area and improving the evacuation and medical care of injured officers during anti-gang operations.

The project's core activity consists of providing the HNP with twenty-four patrol vehicles and eight ambulances. This acquisition represents a strategic lever for modernizing the HNP's logistical capabilities. The expected results are threefold: 1) a reduction in the incidence of serious crimes in targeted areas; 2) the consolidation of operational performance gains supported by the Joint Fund; and, 3) rapid and secure evacuation of injured officers.

This funding from the Government of Japan has enabled:

- 1) The acquisition and delivery of 29 all-terrain Toyota patrol vehicles adapted to Haiti's road conditions, facilitating simultaneous deployment
- 2) The provision of 8 ambulances to ensure the rapid and secure evacuation of police officers who may be injured during anti-gang operations conducted across multiple operational zones.

The implementation timeline experienced delays due to the complex security environment, particularly during the critical equipment delivery phase. As a result, the project's execution period was formally extended until December 2025.

It is important to highlight that this project is fully aligned with the institutional priorities of the Haitian National Police (HNP). It also complements the Joint Support Programme for the HNP by specifically aiming to strengthen the institution's operational capacity. This strategic alignment ensures that the project's outcomes contribute meaningfully and sustainably to broader efforts to improve security and enhance law enforcement capabilities in Haiti.

I. PROJECT BACKGROUND AND JUSTIFICATION

The implementation of the Project for Enhancing the Capacity of the Haitian National Police is set against a national environment characterized by a progressive degradation of the security situation in Haiti. Over the past few years, the proliferation of armed groups, the increase in acts of violence, and the consolidation of lawless zones have profoundly affected the country's stability and severely limited the State's capacity to effectively meet the security needs of the population. These dynamics have exerted increasing pressure on the Haitian National Police (PNH), whose operational resources struggle to match the scale and complexity of the threats

Concurrently, the restricted mobility of police units, the lack of suitable equipment, and the insufficiency of logistical means have significantly reduced the PNH's ability to conduct rapid, coordinated, and secure operations across the entire territory. These challenges are compounded by a fragile institutional context. The PNH benefits from reinforcement initiatives through partnership mechanisms, it faces a growing demand for interventions, significant levels of operational fatigue, and an urgent need to modernize its vehicle fleet and intervention capabilities.

In this context, the project funded by the Government of Japan constitutes a targeted and strategic response to the PNH's critical needs. By enhancing its mobility, intervention capabilities, and its capacity to rapidly evacuate the wounded, this support contributes directly to improving the resilience of the police institution in the face of an increasingly unstable security environment.

II. PROJECT ACHIEVEMENTS

The implementation of the project funded by the Government of Japan has achieved significant results, directly aligned with the operational priorities of the Haitian National Police (HNP). Despite a particularly complex security environment, the planned activities were executed in a phased and structured manner, contributing to the strengthening of the police institution's logistical and operational capacities.

1) Vehicles acquisition

As part of its logistical support to the Haitian National Police (HNP), the United Nations Development Programme (UNDP) successfully completed the acquisition and handover of twenty-nine (29) Toyota all-terrain vehicles. This provision substantially reinforces the HNP's operational and logistical capacity, which is critical for enhancing security and improving the management and transfer of detainees within the challenging security context of the Port-au-Prince metropolitan area.

The procurement process demonstrated effective resource management and maximized impact delivery, primarily through budgetary optimization. Specifically, the Toyota dealership granted the project a preferential price, resulting in a significant budgetary surplus that allowed UNDP to purchase five (5) additional vehicles beyond the initial allocation of twenty-four (24). The total fleet of 29 vehicles was delivered to the HNP through two distinct phases. The official handover ceremony for the primary allocation was held on July 26, 2025, at the HNP General Directorate (DGPNH), while the five additional vehicles were subsequently delivered on October 25, 2025, to enhance the mobility of key units, including the National Police School (ENP) and the DGPNH.

This strategic provision directly contributes to strengthening the HNP's operational capacity, improving responsiveness to threats posed by armed groups, and directly enhancing public security.

Furthermore, to ensure responsible management and compliance with international standards, HNP developed a detailed allocation plan guaranteeing the traceability and monitoring of each vehicle. This commitment aligns the provision of this logistical support with the requirements of the Human Rights Due Diligence Policy (HRDDP), ensuring that enhanced mobility supports the HNP's mandate while upholding human rights principles.

2) Acquisition of Ambulances

The project also procured eight (8) ambulances to ensure the rapid, secure, and medically assisted evacuation of officers injured during field operations. The handover ceremony took place on 26 July 2025, concurrently with the first delivery of patrol vehicles.

These ambulances strengthen the emergency response capacity, addressing a critical need for the protection of teams operating in high-risk environments. Some units will be allocated to the HNP General Directorate (DGPNH) and the National Police School (ENP), Southeastern Departmental Directorate, in accordance with the allocation plan established by the institution.

III. COMMUNICATION

Communication played an essential role in highlighting the vehicle acquisition project funded by the Government of Japan. An official handover ceremony was held on Saturday, August 2, 2025, attended by the donor's representative, the Haitian National Police (HNP) leadership, and media representatives. This event provided a crucial opportunity to publicly acknowledge Japan's contribution and to reaffirm the shared commitment to strengthening security efforts in the country.

Following the ceremony, articles and reports were disseminated through various channels,

including «Le Nouvelliste» newspaper, the UNDP website, the HNP Facebook page, as well as diverse print and audiovisual media outlets.

These communication actions not only served to promote the project's results but also significantly enhanced the donor's visibility and fostered continued cooperation between the partners.

IV. FINANCIAL SITUATION

The total budget allocated to the project amounts to 2,008,703.51 USD. As of the reporting closure date, total expenditures incurred and disbursed reached 2,008,423.40 USD, representing a financial execution rate of 99.99%.

The funds were used in accordance with the approved work plan and were primarily used to implement planned activities, in line with the project's operational priorities. Despite constraints related to the security and logistical context, financial management remained sound and fully compliant with applicable procedures, ensuring the efficient and transparent use of allocated resources.

V. CHALLENGES AND LESSONS LEARNED

The implementation of the project took place in a context marked by a significant deterioration of the security situation, which presented several operational challenges. The worsening security environment led to delays in project execution due to the temporary closure of customs services and the inaccessibility of certain road sections. These constraints made the acquisition and delivery of vehicles and ambulances particularly difficult, affecting the initial project implementation timeline.

These challenges provided several key lessons for improving future interventions:

- 1) **Importance of flexible planning:** The need to adapt the project timeline and implementation modalities in response to security constraints highlighted the necessity of having flexible operational plans and alternative scenarios to anticipate unforeseen challenges.
- 2) **Rigorous asset monitoring:** Developing a detailed allocation and tracking plan for each vehicle and ambulance proved essential to ensure efficient use of resources and transparency in their management.
- 3) **Synergy with other initiatives:** Coordination with other projects supported by the Government of Japan and the Joint Fund enabled the maximization of complementarities across interventions and enhanced the overall impact on public security.

- 4) **Involvement of the PNH in implementation:** The PNH’s Logistics Directorate, through its Transport and Garage Services, is actively involved in selecting vehicle models and necessary equipment to ensure that the vehicles are fully operational, capable of withstanding poor road conditions, and suited for intensive use.
- 5) **Human rights awareness:** Integrating the requirements of the Human Rights Due Diligence Policy (HRDDP) into the monitoring and management of assets strengthened institutional compliance and operational accountability.

Overall, these experiences helped consolidate the project’s management and monitoring mechanisms while enhancing the Haitian National Police’s (PNH) capacity to respond effectively and responsibly to security challenges in the field.

VI. RESULTS FRAMEWORK

EXPECTED OUTPUTS	Output	Target	Archived value as of December 2025	Means of verification	Notes
Twenty-four (24) patrol vehicles procured and delivered to strengthen PNH and mobility and operational capacity	24 all-terrain patrol vehicles acquired and officially handed over to the PNH	24	29 vehicles delivered (125% of target)	<ul style="list-style-type: none"> - Delivery note - Acknowledgment of receipt signed by the PNH - procurement files - Allocation Plan 	Toyota dealership offered a preferential rate, generating a significant budgetary surplus that enabled UNDP to purchase five (5) additional vehicles beyond the twenty-four (24) initially planned.
Eight (8) ambulances procured to support	8 ambulances delivered and operational	8	8 vehicles delivered (100%)	<ul style="list-style-type: none"> - Delivery note - Acknowledgment of receipt signed by the 	Ambulances are allocated to DGPNH, ENP and other

emergency evacuation of injured officers				PNH - procurement files - Allocation Plan	intervention units regarding the allocation plan.
Strengthened asset management and accountability within PNH	Detailed allocation and tracking plan developed in line with HRDDP standards	Plan developed and implemented	Plan validated and in use (100%)	- HRDDP documentation - Allocation plan	Enhances transparency and ensures responsible use of project-funded equipment.

VII. RISK MONITORING AND MITIGATION MEASURES

#	Identified risk	Likelihood	Impact	Mitigation measures	Status
01	Security deterioration: Armed conflicts, high crime rates, and inaccessible areas may delay the delivery of vehicles and ambulances.	High	High	- Coordination with donor and PNH. - Flexible delivery planning, alternative	Done
02	Logistical and administrative delays Acquisition procedures, customs formalities, and administrative approvals may prolong timelines.	Medium	High	- Anticipate procedures, closely monitor documentation - implement an adjusted schedule with buffer periods.	Done
03	Asset management and tracking Risk of misuse, loss, or lack of traceability of vehicles and ambulances.	Medium	Medium	- Develop a detailed tracking plan	Done
		Medium	Medium	Conduct regular monitoring.	Ongoing UNDP continues to support monitoring through its security support program
04	Non-compliance with human rights standard	Low	High	-Integrate HRDDP	Ongoing

	Risk that field operations do not meet the requirements of the Human Rights Due Diligence Policy (HRDDP).			requirements into operational procedures. - Advise HNP regarding the requirements of the Human Right policy - supervise and report compliance.	UNDP continues to promote the HRDDP within the PNH as part of the security support program.
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VIII. CONCLUSION

The implementation of the Project for Enhancing the Capacity of the Haitian National Police has made a significant contribution to strengthening the operational capacities of the Haitian National Police (PNH). Despite a particularly challenging security environment, marked by logistical disruptions and the temporary closure of port infrastructure, the project succeeded in achieving and in several areas surpassing its initial targets.

In total, 37 vehicles were delivered, 29 vehicles all road to strengthening the operational capacities and eight (8) ambulances were provided to enhance emergency medical response for officers injured during field operations.

These investments have strengthened the mobility of the PNH, improved rapid-response capabilities in crisis situations, and contributed to better inter-institutional coordination, more efficient resource utilization, and enhanced compliance with human rights requirements.

UNDP, through the Police Support Programme, wishes to express its sincere appreciation to the Government of Japan for its steady partnership, trust, and commitment to strengthening public security in Haiti. Thanks to this support, the project has generated tangible and lasting results, reinforcing the institutional resilience of the PNH and improving operational conditions for officers in the field.

The success of this initiative highlights the importance of strong international cooperation and a shared commitment to stability and security. UNDP remains determined to continue this positive momentum and to deepen this strategic collaboration for the benefit of the Haitian population.

IX. ANNEX

- Press release
- Photos
- Financial report
- Véhicules allocation plan

ANNEX

Annex : Press release

Event / Activity	Link
Le PNUD et le Japon ont signé un protocole d'accord en faveur du renforcement de la présence policière en Haïti	https://www.undp.org/fr/haiti/communiqués/le-pnud-et-le-japon-ont-signé-un-protocole-d'accord-en-faveur-du-renforcement-de-la-présence-policière-en-haïti
Remise véhicule à la PNH - Don de véhicules à la PNH	https://lenouvelliste.com/article/258679/don-de-vehicules-a-la-pnh
Remise Officielle à La PNH de 32 Véhicules, Dont 24 Véhicules de Patrouille Et 08 Ambulances.	https://www.undp.org/fr/haiti/communiqués/remise-officielle-la-pnh-de-32-vehicules-dont-24-vehicules-de-patrouille-et-08-ambulances
	https://www.facebook.com/UNDPHAITI/videos/ha%C3%Afti-32-v%C3%A9hicules-remis-%C3%A0-la-pnh-pour-renforcer-la-s%C3%A9curit%C3%A9-publique-samedi-1/1305576874532116/
Publication de l'Ambassade du Japon en Haïti 在ハイチ日本国大使館	https://www.facebook.com/AmbJaponHaiti/posts/le-gouvernement-du-japon-re-son-engagement-poursuivre-sa-coopération-dans/1087293223592766/
iciHaïti - Japon / PNUD : Don de 32 véhicules à la Police Nationale d'Haïti (vidéo)	https://www.ichaiti.com/article-45470-ichaiti-japon-pnud-don-de-32-vehicules-a-la-police-nationale-d-haiti-video.html

Annex : Photos



Figure2: Photos of vehicles delivered, © UNDP Haïti



Figure 2: Photos of vehicles delivered, © UNDP Haïti



Figure 3: Photos of vehicles delivered, © UNDP Haïti



Figure 4: Photos of vehicles delivered, © UNDP Haïti



Figure5: Interior view of the ambulance, © UNDP Haïti



Figure 6: Vehicle handover ceremony at the DGPN, © UNDP Haïti